

Subject: Conference Call with/ Formula Retail Specialist

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Date: 12/19/2013 12:20 PM

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Hi Everyone!

Just a friendly reminder, we have a conference call scheduled for Friday, December 20 at 2:00pm to discuss formula retail ordinance in the City of LA. I have provided the Dial In # and Conference Code below. Should you have any questions please feel free to contact me at 818.515.2159.

Dial In # 800-261-3225

Conference Code: 3550041

Warm regards,

Elsie Lopez

Assistant to Don Duckworth